## Rockwell Automation

Fiscal Year 2019
Second Quarter Conference Call April 25, 2019


Rockwell Automation

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## SAFE HARBOR STATEMENT

THIS PRESENTATION INCLUDES STATEMENTS RELATED TO THE EXPECTED FUTURE RESULTS OF THE COMPANY AND ARE THEREFORE FORWARDLOOKING STATEMENTS. ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE PROJECTIONS DUE TO A WIDE RANGE OF RISKS AND UNCERTAINTIES, INCLUDING THOSE THAT ARE LISTED IN OUR SEC FILINGS.

THIS PRESENTATION ALSO CONTAINS NON-GAAP FINANCIAL INFORMATION AND RECONCILIATIONS TO GAAP ARE INCLUDED IN THE APPENDIX. ALL INFORMATION SHOULD BE READ IN CONJUNCTION WITH OUR HISTORICAL FINANCIAL STATEMENTS.

## RA Rockmell

## Fiscal 2019 Second Quarter Results and Full Year Outlook

## Q2 Results

- Organic sales up 3.6\% YOY
- Accelerating growth in Information Solutions and Connected Services
- Process growth of 10\%
- Growth led by heavy industries and consumer
- Weak automotive sales impacted product sales; Logix down 2\%
- Segment operating margin of 21.3\%, up 40 bps YOY
- Adjusted EPS of \$2.04, up 8\% YOY


## Full Year Outlook

- Organic sales growth of about $4.5 \%$ at mid-point of guidance range
- Updating fiscal 2019 Adjusted EPS guidance to $\$ 9.00$ at mid-point of range

Given automotive weakness, we are reducing the high end of the guidance range for organic sales growth and Adjusted EPS

## Update on Key Initiatives

## FI) InnovationSuite <br> powered by PTC

- Gaining momentum
- Trained over 1,500 commercial and technical resources across the globe
- Added several hundred new deals to the opportunity pipeline
- Wins across all geographies and focus industries


## Sensia <br> Rockwell Automation | Schlumberger

- Announced in February 2019
- Announcement has been wellreceived by target customers
- JV formation activities under way
- Regulatory approvals pending
- Expected to close in calendar 2019
- Estimated FY19 financial impact not included in guidance


## Key Financial Information: Second Quarter

(in millions, except per share amounts)

|  | Q2 2019 |  | Q2 2018* |  | YOY B/(W) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | \$ | 1,657 | \$ | 1,651 |  | 0.4 \% |
| Segment Operating Earnings | \$ | 354 | \$ | 345 |  | 2.6 \% |
| Segment Operating Margin |  | 21.3 \% |  | 20.9 \% |  | 40 bps |
| General Corporate - Net | \$ | 27 | \$ | 25 | \$ | (2) |
| Adjusted EPS | \$ | 2.04 | \$ | 1.89 |  | 7.9 \% |
| Adjusted Effective Tax Rate |  | 18.6 \% |  | 20.5 \% |  | 190 bps |
| Free Cash Flow | \$ | 105 | \$ | 359 | \$ | (254) |
| ROIC |  | 39.6 \% |  | 43.6 \% |  | (400) bps |

* Comparable numbers in fiscal 2018 were recast to conform to fiscal 2019 reporting, except for ASC 606, which was adopted using the modified retrospective transition method. See pages 12-14.


## Architecture \& Software



## Segment Operating Margin



- Segment operating margin contracted (30) bps in Q2.
* Comparable numbers in fiscal 2018 were recast to conform to fiscal 2019 reporting, except for ASC 606, which was adopted using the modified retrospective transition method. See pages 12-14.


## Control Products \& Solutions



## Segment Operating Margin



- Segment operating margin expanded 140 bps in Q2, primarily due to higher sales, partially offset by higher investment spending.
* Comparable numbers in fiscal 2018 were recast to conform to fiscal 2019 reporting, except for ASC 606, which was adopted using the modified retrospective transition method. See pages 12-14.


## Regional Sales

(in millions, except percentages)

| Region | Q2 2019 |  |  | YTD |  |  | Second Quarter * |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales |  | Organic <br> \% Change |  | ales | Organic <br> \% Change | - North America growth led by heavy industries and consumer, |
| North America | \$ | 987 | 1.9\% | \$ | 1,986 | 4.0\% | partially offset by automotive weakness |
| EMEA |  | 331 | 5.5\% |  | 626 | 2.6\% | - EMEA growth led by consumer and tire |
| Asia Pacific |  | 215 | 3.6\% |  | 429 | 3.9\% | - Growth in Asia Pacific led by heavy industries and automotive |
| Latin America |  | 124 | 12.9\% |  | 259 | 16.4\% |  |
| TOTAL | \$ | 1,657 | 3.6\% | \$ | 3,300 | 4.6\% | - Latin America growth led by heavy industries |
|  |  |  |  |  |  |  | - Emerging markets up high single digits |

## Revised Fiscal 2019 Guidance

Sales
Organic Growth
Currency Translation
Segment Operating Margin
Adjusted Effective Tax Rate
Adjusted EPS

Free Cash Flow as a \% of Adjusted Income

| April Guidance |  | January Guidance |
| :---: | :---: | :---: |
| $\sim$ | $\sim \$ 6.8 B$ | $\sim \$ .9 B$ |
| $3.7 \%$ to $5.3 \%$ |  | $3.7 \%$ to $6.7 \%$ |
| $\sim(2) \%$ | $\sim(1.5) \%$ |  |
| $\sim 22 \%$ | $\sim 22 \%$ |  |
| $\sim 19.0 \%$ | $\sim 19.5 \%$ |  |
| $\$ 8.85-\$ 9.15$ | $\$ 8.85-\$ 9.25$ |  |
| $\sim 100 \%$ | $\sim 100 \%$ |  |

## Appendix

Supplemental Financial Information and
Reconciliations to Non-GAAP Measures

## Second Quarter Results: Summary

(in millions, except per share amounts)
Total sales

Total segment operating earnings
Purchase accounting depreciation and amortization
General corporate - net
Non-operating pension and postretirement benefit credit (cost)
Gain on investments
Interest (expense) income, net
Income tax provision
Net income

## Adjustments

Non-operating pension and postretirement benefit (credit) cost, net of tax
Gain on investments
Effects of the Tax Act
Adjusted Income

Adjusted EPS

Average diluted shares

| Q2 2019 |  | Q2 2018 |  |
| :---: | :---: | :---: | :---: |
| \$ | 1,657.2 | \$ | 1,651.2 |
| \$ | 353.8 | \$ | 344.9 |
|  | (4.3) |  | (4.5) |
|  | (26.7) |  | (24.8) |
|  | 2.6 |  | (5.7) |
|  | 98.2 |  | - |
|  | (21.2) |  | (10.3) |
|  | (56.4) |  | (72.2) |
| \$ | 346.0 | \$ | 227.4 |
| \$ | (2.2) | \$ | 3.9 |
|  | (98.2) |  | - |
|  | - |  | 11.5 |
| \$ | 245.6 | \$ | 242.8 |
| \$ | 2.04 | \$ | 1.89 |
|  | 120.0 |  | 128.5 |

## Fiscal 2019 Reporting Changes

```
Revenue
Reporting
```

- Adopted ASC 606 (revenue recognition) in Q1
- U.S. \& Canada revenues combined and reported as North America region

```
Segment
Reporting
```

- Segment P\&L: Realigned certain business activities between A\&S and CP\&S reporting segments
- $\$ 48 \mathrm{M}$ of FY18 revenue moved from A\&S to CP\&S


## Interest <br> Income

- Statement of Operations: No change; remains in Other (expense) income
- Segment P\&L: Removed from General corporate-net; now included in interest (expense) income, net
- Adopting FASB definition of operating vs. non-operating; operating includes only service cost
- Statement of Operations: Non-operating amounts reclassified out of COS and SG\&A into Other (expense) income
- Non-GAAP Measures: Conforming non-GAAP measures of Adjusted Income, Adjusted EPS and Adjusted ETR to FASB definition; impact immaterial
- Segment P\&L: Conforming to FASB definition


## Fiscal 2019 Reporting Changes: Statement of Operations Impact on Q2 FY18

(in millions, except per share amounts)
Fiscal Year 2018 - Quarter 2

| (in milions, |  | ginally ported |  | ment |  | ecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | \$ | 1,651.2 | \$ | - | \$ | 1,651.2 |
| Cost of sales |  | (950.4) |  | 3.1 |  | (947.3) |
| Gross profit |  | 700.8 |  | 3.1 |  | 703.9 |
| Selling, general and administrative |  | (389.2) |  | 2.6 |  | (386.6) |
| Other income (expense) |  | 5.3 |  | (5.7) |  | (0.4) |
| Interest expense |  | (17.3) |  | - |  | (17.3) |
| Income from continuing operations before income taxes |  | 299.6 |  | - |  | 299.6 |
| Income tax provision |  | (72.2) |  | - |  | (72.2) |
| Net income | \$ | 227.4 | \$ | - | \$ | 227.4 |
| Diluted EPS | \$ | 1.77 | \$ | - | \$ | 1.77 |
| Adjusted EPS ${ }^{(1)}$ | \$ | 1.89 | \$ | - | \$ | 1.89 |
| Average diluted shares for EPS calculation |  | 128.5 |  |  |  | 128.5 |

${ }^{(1)}$ Adjusted EPS is a non-GAAP measure

## Fiscal 2019 Reporting Changes: Segment P\&L Impact on Q2 FY18

(in millions, except per share amounts and percentages)
Sales
Architecture \& Software (a)
Control Products \& Solutions (b)
Total sales (c)

Segment operating earnings
Architecture \& Software (d)
Control Products \& Solutions (e)
Total segment operating earnings ${ }^{(1)}$ (f)
Purchase accounting depreciation and amortization
General corporate - net
Non-operating pension and postretirement benefit (cost) credit
Interest (expense) income, net
Income before income taxes
Income tax provision
Net income
Diluted EPS
Adjusted EPS ${ }^{(2)}$
Segment operating margin
Architecture \& Software (d/a)
Control Products \& Solutions (e/b)
Total segment operating margin (f/c)

| Originally Reported |  | Segment Realign. |  | Pension/ Postretirement |  | Interest Income |  | Recast |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 768.4 | \$ | (11.9) | \$ | - | \$ | - | \$ | 756.5 |
|  | 882.8 |  | 11.9 |  | - |  | - |  | 894.7 |
| \$ | 1,651.2 | \$ | - | \$ | - | \$ | - | \$ | 1,651.2 |
| \$ | 218.2 | \$ | (0.9) | \$ | (0.1) | \$ | - | \$ | 217.2 |
|  | 126.9 |  | 0.9 |  | (0.1) |  | - |  | 127.7 |
|  | 345.1 |  | - |  | (0.2) |  | - |  | 344.9 |
|  | (4.5) |  | - |  | - |  | - |  | (4.5) |
|  | (17.8) |  | - |  | - |  | (7.0) |  | (24.8) |
|  | (5.9) |  | - |  | 0.2 |  | - |  | (5.7) |
|  | (17.3) |  | - |  | - |  | 7.0 |  | (10.3) |
|  | 299.6 |  | - |  | - |  | - |  | 299.6 |
|  | (72.2) |  | - |  | - |  | - |  | (72.2) |
| \$ | 227.4 | \$ | - | \$ | - | \$ | - | \$ | 227.4 |
| \$ | 1.77 | \$ | - | \$ | - | \$ | - | \$ | 1.77 |
| \$ | 1.89 | \$ | - | \$ | - | \$ | - | \$ | 1.89 |
| 28.4\% |  |  |  |  |  |  |  |  | 28.7\% |
| 14.4\% |  |  |  |  |  |  |  |  | 14.3\% |
| 20.9\% |  |  |  |  |  |  |  |  | 20.9\% |

${ }^{(1)}$ Total segment operating earnings and total segment operating margin are non-GAAP measures.
${ }^{(2)}$ Adjusted EPS is a non-GAAP measure.

## Free Cash Flow

| (in millions) | Q2 2019 |  | YTD |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Income | \$ | 346.0 | \$ | 426.3 |
| Depreciation/Amortization |  | 39.4 |  | 75.3 |
| Retirement Benefits Expense |  | 17.2 |  | 34.4 |
| Receivables/Inventory/Payables |  | (49.9) |  | (139.6) |
| Compensation and Benefits |  | (5.1) |  | (90.5) |
| Pension Contributions |  | (9.0) |  | (15.1) |
| Income Taxes ${ }^{1}$ |  | (78.9) |  | (66.7) |
| Change in fair value of investments ${ }^{2}$ |  | (98.2) |  | 114.5 |
| Other ${ }^{3}$ |  | (17.7) |  | 17.2 |
| Cash Flow from Operations |  | 143.8 |  | 355.8 |
| Capital Expenditures |  | (38.9) |  | (80.9) |
| Free Cash Flow | \$ | 104.9 | \$ | 274.9 |
| Adjusted Income | \$ | 245.6 | \$ | 514.6 |
| Free Cash Flow as a \% of Adjusted Income |  | 43\% |  | 53\% |

${ }^{1}$ Includes a payment of $\$ 31.1$ million for taxes due under the Tax Act related to deemed repatriation of foreign earnings.
${ }^{2}$ Includes (gain) loss on investments and valuation adjustments related to the registration of PTC securities.
${ }^{3}$ Includes a payment of $\$ 35.7$ million to settle hedges executed in connection with our issuance of $\$ 1.0$ billion of long-term notes in the second quarter of fiscal 2019

## Reconciliation to Non-GAAP Measures

## Organic Sales

(in millions, except percentages)
Three Months Ended March 31,

|  | Three Months Ended March 31, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales Growth (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |
|  |  | Sales(a) |  | ect of nges in rrency |  | Sales Excluding anges in Currency | Effect of Acquisitions |  | Organic <br> Sales(b) |  | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| North America | \$ | 987.1 | \$ | 5.3 | \$ | 992.4 | \$ | (0.3) | \$ | 992.1 | \$ | 973.8 | \$ | - | \$ | 973.8 | 1.4\% | 1.9\% |
| EMEA |  | 331.1 |  | 28.5 |  | 359.6 |  | (0.1) |  | 359.5 |  | 340.6 |  | - |  | 340.6 | (2.8)\% | 5.5\% |
| Asia Pacific |  | 214.7 |  | 12.1 |  | 226.8 |  | (0.1) |  | 226.7 |  | 218.9 |  | - |  | 218.9 | (1.9)\% | 3.6\% |
| Latin America |  | 124.3 |  | 8.8 |  | 133.1 |  | - |  | 133.1 |  | 117.9 |  | - |  | 117.9 | 5.4\% | 12.9\% |
| Total | \$ | 1,657.2 | \$ | 54.7 | \$ | 1,711.9 | \$ | (0.5) | \$ | 1,711.4 | \$ | 1,651.2 | \$ | - | \$ | 1,651.2 | 0.4\% | 3.6\% |


|  | Six Months Ended March 31, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales Growth (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |
|  |  | Sales(a) |  | fect of nges in rrency |  | Sales Excluding hanges in Currency | Effect of Acquisitions |  | Organic <br> Sales(b) |  | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| North America | \$ | 1,985.9 | \$ | 9.1 | \$ | 1,995.0 | \$ | (0.3) | \$ | 1,994.7 | \$ | 1,917.7 | \$ | - | \$ | 1,917.7 | 3.6\% | 4.0\% |
| EMEA |  | 625.5 |  | 39.3 |  | 664.8 |  | (0.1) |  | 664.7 |  | 648.0 |  | - |  | 648.0 | (3.5)\% | 2.6\% |
| Asia Pacific |  | 429.1 |  | 21.4 |  | 450.5 |  | (0.1) |  | 450.4 |  | 433.4 |  | - |  | 433.4 | (1.0)\% | 3.9\% |
| Latin America |  | 259.0 |  | 18.9 |  | 277.9 |  | - |  | 277.9 |  | 238.7 |  | - |  | 238.7 | 8.5\% | 16.4\% |
| Total | \$ | 3,299.5 | \$ | 88.7 | \$ | 3,388.2 | \$ | (0.5) | \$ | 3,387.7 | \$ | 3,237.8 | \$ | - | \$ | 3,237.8 | 1.9\% | 4.6\% |

## Reconciliation to Non-GAAP Measures

## Organic Sales

(in millions, except percentages)
Three Months Ended March 31,

|  | Three Months Ended March 31, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales Growth (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |
|  |  | Sales(a) | Effect of Changes in Currency |  |  | Sales Excluding hanges in Currency | Effect of Acquisitions |  | Organic <br> Sales(b) |  | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| Architecture \& Software | \$ | 739.7 | \$ | 26.4 | \$ | 766.1 | \$ | (0.5) | \$ | 765.6 | \$ | 756.5 | \$ | - | \$ | 756.5 | (2.2)\% | 1.2\% |
| Control Products \& Solutions |  | 917.5 |  | 28.3 |  | 945.8 |  | - |  | 945.8 |  | 894.7 |  | - |  | 894.7 | 2.5\% | 5.7\% |
| Total | \$ | 1,657.2 | \$ | 54.7 | \$ | 1,711.9 | \$ | (0.5) | \$ | 1,711.4 | \$ | 1,651.2 | \$ | - | \$ | 1,651.2 | 0.4\% | 3.6\% |


|  | Six Months Ended March 31, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Sales <br> Growth (a)/(c) | Organic Growth (b)/(c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |
|  |  | Sales(a) | Effect of Changes in Currency |  |  | Sales Excluding hanges in Currency | Effect of Acquisitions |  |  | Organic <br> Sales(b) | Sales(c) |  | Effect of Divestitures |  | Sales Excluding Divestitures |  |  |  |
| Architecture \& Software | \$ | 1,492.8 | \$ | 42.8 | \$ | 1,535.6 | \$ | (0.5) | \$ | 1,535.1 | \$ | 1,492.1 | \$ | - | \$ | 1,492.1 | -\% | 2.9\% |
| Control Products \& Solutions |  | 1,806.7 |  | 45.9 |  | 1,852.6 |  | - |  | 1,852.6 |  | 1,745.7 |  | - |  | 1,745.7 | 3.5\% | 6.1\% |
| Total | \$ | 3,299.5 | \$ | 88.7 | \$ | 3,388.2 | \$ | (0.5) | \$ | 3,387.7 | \$ | 3,237.8 | \$ | - | \$ | 3,237.8 | 1.9\% | 4.6\% |

## Reconciliation to Non-GAAP Measures

## Segment Operating Margin

| (in millions, except percentages) |
| :--- |
| Sales |
| Architecture \& Software (a) <br> Control Products \& Solutions (b) |
| Total sales (c) |


| Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 31, 2019 |  | March 31, 2018 |  | March 31, 2019 |  | March 31, 2018 |  |
| \$ | 739.7 | \$ | 756.5 | \$ | 1,492.8 | \$ | 1,492.1 |
|  | 917.5 |  | 894.7 |  | 1,806.7 |  | 1,745.7 |
| \$ | 1,657.2 | \$ | 1,651.2 | \$ | 3,299.5 | \$ | 3,237.8 |

Segment operating earnings
Architecture \& Software (d)
Control Products \& Solutions (e)
Total segment operating earnings (f)

| \$ | 209.9 | \$ | 217.2 | \$ | 446.9 | \$ | $\begin{aligned} & 441.4 \\ & 258.9 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 143.9 |  | 127.7 |  | 281.8 |  |  |
|  | 353.8 |  | 344.9 |  | 728.7 |  | 700.3 |
|  | (4.3) |  | (4.5) |  | (8.4) |  | (8.9) |
|  | (26.7) |  | (24.8) |  | (48.6) |  | (48.8) |
|  | 2.6 |  | (5.7) |  | 5.2 |  | (11.5) |
|  | - |  | - |  | - |  | (11.2) |
|  | 98.2 |  | - |  | (148.2) |  | - |
|  | - |  | - |  | 33.7 |  | - |
|  | (21.2) |  | (10.3) |  | (39.2) |  | (22.5) |
| \$ | 402.4 | \$ | 299.6 | \$ | 523.2 | \$ | 597.4 |

Segment operating margin:
Architecture \& Software (d/a)
Control Products \& Solutions (e/b)

| $28.4 \%$ | $28.7 \%$ | $29.9 \%$ | $29.6 \%$ |
| :--- | :--- | :--- | :--- |
| $15.7 \%$ | $14.3 \%$ | $15.6 \%$ | $14.8 \%$ |
| $21.3 \%$ | $20.9 \%$ | $22.1 \%$ | $21.6 \%$ |
|  |  |  |  |
| $24.3 \%$ | $18.1 \%$ | $15.9 \%$ | $18.5 \%$ |

## Reconciliation to Non-GAAP Measures

## Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate <br> (in millions, except per share amounts)

| Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 31, 2019 |  | March 31, 2018 |  | March 31, 2019 |  | March 31, 2018 |  |
| \$ | 346.0 | \$ | 227.4 | \$ | 426.3 | \$ | (9.0) |
|  | (2.6) |  | 5.7 |  | (5.2) |  | 11.5 |
|  | 0.4 |  | (1.8) |  | 0.7 |  | (3.6) |
|  | - |  | - |  | - |  | 11.2 |
|  | - |  | - |  | - |  | (3.1) |
|  | (98.2) |  | - |  | 114.5 |  | - |
|  | - |  | - |  | (21.7) |  | - |
|  | - |  | 11.5 |  | - |  | 491.2 |
| \$ | 245.6 | \$ | 242.8 | \$ | 514.6 | \$ | 498.2 |
| \$ | 2.88 | \$ | 1.77 | \$ | 3.53 | \$ | (0.07) |
|  | (0.02) |  | 0.04 |  | (0.04) |  | 0.08 |
|  | - |  | (0.01) |  | 0.01 |  | (0.03) |
|  | - |  | - |  | - |  | 0.09 |
|  | - |  | - |  | - |  | (0.02) |
|  | (0.82) |  | - |  | 0.94 |  | - |
|  | - |  | - |  | (0.18) |  | - |
|  | - |  | 0.09 |  | - |  | 3.80 |
| \$ | 2.04 | \$ | 1.89 | \$ | 4.26 | \$ | 3.85 |
|  | 14.0\% |  | 24.1\% |  | 18.5\% |  | 101.5\% |
|  | 0.1\% |  | 0.2\% |  | -\% |  | 0.3\% |
|  | -\% |  | -\% |  | -\% |  | 0.1\% |
|  | 4.5\% |  | -\% |  | 0.1\% |  | -\% |
|  | -\% |  | (3.8)\% |  | -\% |  | (82.2)\% |
|  | 18.6\% |  | 20.5\% |  | 18.6\% |  | 19.7\% |

## Non-operating pension and postretirement benefit (credit) cost

## (in millions)

Interest cost
Expected return on plan assets
Amortization of prior service credit
Amortization of net actuarial loss
Settlements
Non-operating pension and postretirement benefit (credit) cost


## Reconciliation to Non-GAAP Measures

## Return On Invested Capital

(in millions, except percentages)
Twelve Months Ended

|  | Twelve Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  |
| (a) Return |  |  |  |  |
| Net income | \$ | 970.8 | \$ | 412.5 |
| Interest expense |  | 80.1 |  | 75.9 |
| Income tax provision |  | 285.8 |  | 734.4 |
| Purchase accounting depreciation and amortization |  | 16.9 |  | 19.1 |
| Return |  | 1,353.6 |  | 1,241.9 |
| (b) Average invested capital |  |  |  |  |
| Short-term debt |  | 358.1 |  | 594.1 |
| Long-term debt |  | 1,370.0 |  | 1,239.3 |
| Shareowners' equity |  | 1,523.9 |  | 2,228.6 |
| Accumulated amortization of goodwill and intangibles |  | 875.1 |  | 853.1 |
| Cash and cash equivalents |  | (881.0) |  | $(1,476.4)$ |
| Short-term and long-term investments |  | (480.8) |  | $(1,193.7)$ |
| Average invested capital |  | 2,765.3 |  | 2,245.0 |
| (c) Effective tax rate |  |  |  |  |
| Income tax provision ${ }^{1}$ |  | 238.7 |  | 243.2 |
| Income before income taxes | \$ | 1,256.6 | \$ | 1,146.9 |
| Effective tax rate |  | 19.0\% |  | 21.2\% |
| (a) / (b) * (1-c) Return On Invested Capital |  | 39.6\% |  | 43.6\% |

${ }^{1}$ The income tax provision used to calculate the effective tax rate is adjusted to remove amounts associated with the enactment of the Tax Act. For the twelve months ended March 31, 2019 and March 31, 2018, these adjustments were $\$ 47.1$ million and $\$ 491.2$ million, respectively.

## Reconciliation to Non-GAAP Measures

Logix and Process Sales Growth

| Three Months Ended |
| :---: |
| March 31, 2019 | | Six Months Ended |
| :---: |
| March 31, 2019 |

## Logix

Logix reported growth
Effect of currency translation
Logix organic growth

| (6)\% | (1)\% |
| :---: | :---: |
| 4\% | 3\% |
| (2)\% | 2\% |
| 6\% | 4\% |
| 4\% | 4\% |
| 10\% | 8\% |

## Control Products \& Solutions Sales Growth

|  | Three Months Ended March 31, 2019 | Six Months Ended March 31, 2019 |
| :---: | :---: | :---: |
| Control Products |  |  |
| Control products reported growth | (1)\% | 1\% |
| Effect of currency translation | 3\% | 2\% |
| Control products organic growth | 2\% | 3\% |
| Solutions |  |  |
| Solutions reported growth | 5\% | 5\% |
| Effect of currency translation | 3\% | 3\% |
| Solutions organic growth | 8\% | 8\% |

## Reconciliation to Non-GAAP Measures

## Fiscal 2019 Guidance

(in billions, except percentages and per share amounts)

## Organic Sales

Organic sales growth
Foreign currency impact
Reported sales growth

## Segment Operating Margin

Total sales (a)
Total segment operating earnings (b)
Costs not allocated to segments
Income before income taxes (c)
Total segment operating margin (b/a)
Pretax margin (c/a)

## Adjusted Effective Tax Rate

## Effective tax rate

Tax effect of non-operating pension and postretirement benefit credit
Tax effect of change in fair value of investments
Adjusted Effective Tax Rate

## Adjusted EPS

Diluted EPS from continuing operations
Non-operating pension and postretirement benefit credit
Tax effect of non-operating pension and postretirement benefit credit
Change in fair value of investments
Tax effect of change in fair value of investments
Adjusted EPS


| $\$ 8.15-\$ 8.45$ | $\$ 7.33-\$ 7.73$ |
| :---: | :---: |
| $(0.09)$ | $(0.09)$ |
| 0.01 | 0.01 |
| 0.96 | $\sim 1.78$ |
| $(0.18)$ | $\sim(0.18)$ |
| $\$ 8.85-\$ 9.15$ | $\$ 8.85-\$ 9.25$ |

