



Fiscal 2019 Second Quarter Results and Full Year Outlook



Q2 Results

- Organic sales up 3.6% YOY
 - Accelerating growth in Information Solutions and Connected Services
 - Process growth of 10%
 - Growth led by heavy industries and consumer
 - Weak automotive sales impacted product sales; Logix down 2%
- Segment operating margin of 21.3%, up 40 bps YOY
- Adjusted EPS of \$2.04, up 8% YOY

Full Year Outlook

- Organic sales growth of about 4.5% at mid-point of guidance range
- Updating fiscal 2019 Adjusted EPS guidance to \$9.00 at mid-point of range

Given automotive weakness, we are reducing the high end of the guidance range for organic sales growth and Adjusted EPS

Update on Key Initiatives







- Gaining momentum
- Trained over 1,500 commercial and technical resources across the globe
- Added several hundred new deals to the opportunity pipeline
- Wins across all geographies and focus industries

- Announced in February 2019
- Announcement has been wellreceived by target customers
- JV formation activities under way
- Regulatory approvals pending
- Expected to close in calendar 2019
- Estimated FY19 financial impact not included in guidance



Key Financial Information: Second Quarter

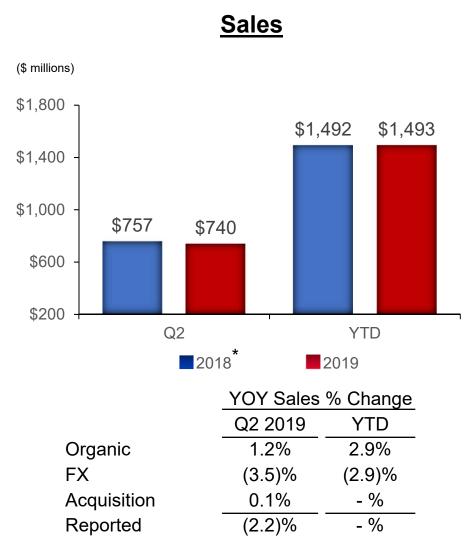
(in millions, except per share amounts)

	 Q2 2019	Q2 2018 [*]	_	YOY B/(W)
Sales	\$ 1,657	\$ 1,651		0.4 %
Segment Operating Earnings	\$ 354	\$ 345		2.6 %
Segment Operating Margin	21.3 %	20.9 %		40 bps
General Corporate - Net	\$ 27	\$ 25	,	\$ (2)
Adjusted EPS	\$ 2.04	\$ 1.89		7.9 %
Adjusted Effective Tax Rate	18.6 %	20.5 %		190 bps
Free Cash Flow	\$ 105	\$ 359	,	\$ (254)
ROIC	39.6 %	43.6 %		(400) bps

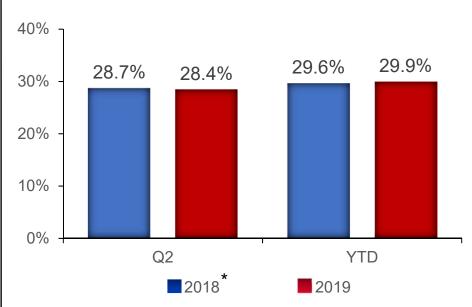
^{*} Comparable numbers in fiscal 2018 were recast to conform to fiscal 2019 reporting, except for ASC 606, which was adopted using the modified retrospective transition method. See pages 12-14.

Architecture & Software





Segment Operating Margin

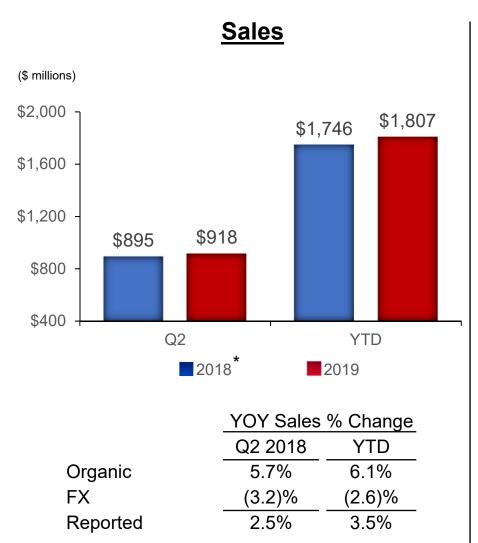


Segment operating margin contracted (30) bps in Q2.

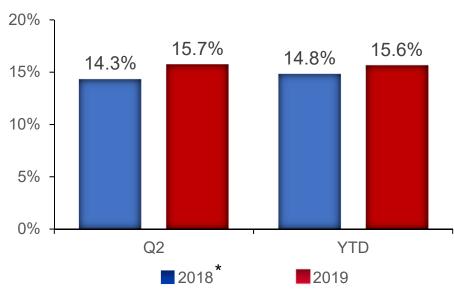
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Control Products & Solutions





Segment Operating Margin



Segment operating margin expanded 140 bps in Q2, primarily due to higher sales, partially offset by higher investment spending.

^{*} Comparable numbers in fiscal 2018 were recast to conform to fiscal 2019 reporting, except for ASC 606, which was adopted using the modified retrospective transition method. See pages 12-14.

Regional Sales

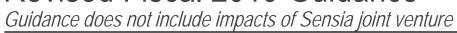


(in millions, except percentages)

_	Q2	2019	Y	TD	Se	cond Quarter *
Region _	Sales	Organic % Change	Sales	Organic % Change	•	North America growth led by heavy industries and consumer,
North America \$	987	1.9%	\$ 1,986	4.0%		partially offset by automotive weakness
EMEA	331	5.5%	626	2.6%	٠	EMEA growth led by consumer and tire
Asia Pacific	215	3.6%	429	3.9%	٠	Growth in Asia Pacific led by heavy industries and automotive
Latin America _	124	12.9%	 259	16.4%		,
TOTAL \$	1,657	3.6%	\$ 3,300	4.6%		Latin America growth led by heavy industries
					٠	Emerging markets up high single digits

^{*} All growth comments refer to organic growth

Revised Fiscal 2019 Guidance





	April Guidance	January Guidance
Sales	~ \$6.8B	~ \$6.9B
Organic Growth	3.7% to 5.3%	3.7% to 6.7%
Currency Translation	~ (2)%	~ (1.5)%
Segment Operating Margin	~ 22%	~ 22%
Adjusted Effective Tax Rate	~ 19.0%	~ 19.5%
Adjusted EPS	\$8.85 - \$9.15	\$8.85 - \$9.25
Free Cash Flow as a % of Adjusted Income	~ 100%	~ 100%

Note: As of April 25, 2019







(in millions, except per share amounts)	 22 2019	 Q2 2018
Total sales	\$ 1,657.2	\$ 1,651.2
Total segment operating earnings	\$ 353.8	\$ 344.9
Purchase accounting depreciation and amortization	(4.3)	(4.5)
General corporate - net	(26.7)	(24.8)
Non-operating pension and postretirement benefit credit (cost)	2.6	(5.7)
Gain on investments	98.2	_
Interest (expense) income, net	(21.2)	(10.3)
Income tax provision	(56.4)	 (72.2)
Net income	\$ 346.0	\$ 227.4
Adjustments		
Non-operating pension and postretirement benefit (credit) cost, net of tax	\$ (2.2)	\$ 3.9
Gain on investments	(98.2)	_
Effects of the Tax Act		11.5
Adjusted Income	\$ 245.6	\$ 242.8
Adjusted EPS	\$ 2.04	\$ 1.89
Average diluted shares	120.0	128.5

Fiscal 2019 Reporting Changes



Revenue Reporting

- Adopted ASC 606 (revenue recognition) in Q1
- U.S. & Canada revenues combined and reported as North America region

Segment Reporting

- Segment P&L: Realigned certain business activities between A&S and CP&S reporting segments
- \$48M of FY18 revenue moved from A&S to CP&S

Interest Income

- Statement of Operations: No change; remains in Other (expense) income
- Segment P&L: Removed from General corporate-net; now included in interest (expense) income, net

Operating vs. Non-Operating Pension/ Postretirement

- Adopting FASB definition of operating vs. non-operating; operating includes only service cost
- Statement of Operations: Non-operating amounts reclassified out of COS and SG&A into Other (expense) income
- Non-GAAP Measures: Conforming non-GAAP measures of Adjusted Income, Adjusted EPS and Adjusted ETR to FASB definition; impact immaterial
- Segment P&L: Conforming to FASB definition

Fiscal 2019 Reporting Changes: Statement of Operations Impact on Q2 FY18



(in millions, except per share amounts)	Fiscal Year 2018 - Quarter 2										
		riginally eported		nsion/ etirement		Recast					
Sales	\$	1,651.2	\$	_	\$	1,651.2					
Cost of sales		(950.4)		3.1		(947.3)					
Gross profit		700.8		3.1		703.9					
Selling, general and administrative		(389.2)		2.6		(386.6)					
Other income (expense)		5.3		(5.7)		(0.4)					
Interest expense		(17.3)				(17.3)					
Income from continuing operations before income taxes		299.6		_		299.6					
Income tax provision		(72.2)				(72.2)					
Net income	\$	227.4	<u>\$</u>		<u>\$</u>	227.4					
Diluted EPS	\$	1.77	\$		\$	1.77					
Adjusted EPS ⁽¹⁾	\$	1.89	\$		\$	1.89					
Average diluted shares for EPS calculation	_	128.5				128.5					

⁽¹⁾ Adjusted EPS is a non-GAAP measure

Fiscal 2019 Reporting Changes: Segment P&L Impact on Q2 FY18



(in millions, except per share amounts and percentages)	Fiscal Year 2018 - Quarter 2													
		Originally Reported		Segment Realign.	Po	Pension/ ostretirement		nterest icome		Recast				
Sales														
Architecture & Software (a)	\$	768.4	\$	(11.9)	\$	_	\$	_	\$	756.5				
Control Products & Solutions (b)		882.8		11.9						894.7				
Total sales (c)	\$	1,651.2	\$		\$		\$		\$	1,651.2				
Segment operating earnings										_				
Architecture & Software (d)	\$	218.2	\$	(0.9)	\$	(0.1)	\$	_	\$	217.2				
Control Products & Solutions (e)		126.9		0.9		(0.1)				127.7				
Total segment operating earnings ⁽¹⁾ (f)		345.1				(0.2)				344.9				
Purchase accounting depreciation and amortization		(4.5)		_		_		_		(4.5)				
General corporate - net		(17.8)		_		_		(7.0)		(24.8)				
Non-operating pension and postretirement benefit (cost) credit		(5.9)		_		0.2		_		(5.7)				
Interest (expense) income, net		(17.3)		_		_		7.0		(10.3)				
Income before income taxes		299.6								299.6				
Income tax provision		(72.2)		_		_		_		(72.2)				
Net income	\$	227.4	\$	_	\$		\$		\$	227.4				
Diluted EPS	\$	1.77	\$		\$		\$		\$	1.77				
Adjusted EPS ⁽²⁾	\$	1.89	\$		\$		\$		\$	1.89				
Segment operating margin														
Architecture & Software (d/a)		28.4%								28.7%				
Control Products & Solutions (e/b)		14.4%								14.3%				
Total segment operating margin (f/c)		20.9%								20.9%				

⁽¹⁾ Total segment operating earnings and total segment operating margin are non-GAAP measures.

⁽²⁾ Adjusted EPS is a non-GAAP measure.





(in millions)	Q2 2019	YTD
Net Income	\$ 346.0	\$ 426.3
Depreciation/Amortization	39.4	75.3
Retirement Benefits Expense	17.2	34.4
Receivables/Inventory/Payables	(49.9)	(139.6)
Compensation and Benefits	(5.1)	(90.5)
Pension Contributions	(9.0)	(15.1)
Income Taxes ¹	(78.9)	(66.7)
Change in fair value of investments ²	(98.2)	114.5
Other ³	(17.7)	17.2
Cash Flow from Operations	143.8	355.8
Capital Expenditures	(38.9)	(80.9)
Free Cash Flow	\$ 104.9	\$ 274.9
Adjusted Income	\$ 245.6	\$ 514.6
Free Cash Flow as a % of Adjusted Income	43%	53%

¹Includes a payment of \$31.1 million for taxes due under the Tax Act related to deemed repatriation of foreign earnings.

²Includes (gain) loss on investments and valuation adjustments related to the registration of PTC securities.

³Includes a payment of \$35.7 million to settle hedges executed in connection with our issuance of \$1.0 billion of long-term notes in the second quarter of fiscal 2019.





Organic Sales

(in millions, except percentages)

					2019									
	Sales(a)	C	Effect of hanges in Currency	С	Sales Excluding hanges in Currency	Effect of quisitions	Organic Sales(b)	Sales(c)		ffect of estitures		Sales Excluding ivestitures	Sales Growth (a)/(c)	Organic Growth (b)/(c)
North America	\$ 987.1	\$	5.3	\$	992.4	\$ (0.3)	\$ 992.1	\$ 973.8	\$		\$	973.8	1.4%	1.9%
EMEA	331.1		28.5		359.6	(0.1)	359.5	340.6		_		340.6	(2.8)%	5.5%
Asia Pacific	214.7		12.1		226.8	(0.1)	226.7	218.9		_		218.9	(1.9)%	3.6%
Latin America	124.3		8.8		133.1	_	133.1	117.9		_		117.9	5.4%	12.9%
Total	\$ 1,657.2	\$	54.7	\$	1,711.9	\$ (0.5)	\$ 1,711.4	\$ 1,651.2	\$	_	\$	1,651.2	0.4%	3.6%

Six Months Ended March 31,

2019																	
Sale	es(a)	Ch	nanges in						Organic Sales(b)		Sales(c)					Sales Growth (a)/(c)	Organic Growth (b)/(c)
1,9	85.9	\$	9.1	\$	1,995.0	\$	(0.3)	\$	1,994.7	\$	1,917.7	\$		\$	1,917.7	3.6%	4.0%
6	25.5		39.3		664.8		(0.1)		664.7		648.0		_		648.0	(3.5)%	2.6%
4:	29.1		21.4		450.5		(0.1)		450.4		433.4		_		433.4	(1.0)%	3.9%
2	59.0		18.9		277.9		_		277.9		238.7		_		238.7	8.5%	16.4%
3,2	99.5	\$	88.7	\$	3,388.2	\$	(0.5)	\$	3,387.7	\$	3,237.8	\$	_	\$	3,237.8	1.9%	4.6%
-	1,9 6: 4: 2:	Sales(a) 1,985.9 625.5 429.1 259.0 3,299.5	Sales(a) Ch 1,985.9 \$ 625.5 429.1 259.0	1,985.9 \$ 9.1 625.5 39.3 429.1 21.4 259.0 18.9	Sales(a) Changes in Currency C 1,985.9 \$ 9.1 \$ 625.5 39.3 429.1 21.4 259.0 18.9	Sales(a)Effect of Changes in CurrencySales Excluding Changes in Currency1,985.9\$ 9.1\$ 1,995.0625.539.3664.8429.121.4450.5259.018.9277.9	Sales(a) Effect of Changes in Currency Sales Excluding Changes in Currency Excluding Changes in Currency Acceptable 1,985.9 \$ 9.1 \$ 1,995.0 \$ 450.5 625.5 39.3 664.8 429.1 21.4 450.5 259.0 18.9 277.9 277.9	Sales(a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions 1,985.9 9.1 \$ 1,995.0 \$ (0.3) 625.5 39.3 664.8 (0.1) 429.1 21.4 450.5 (0.1) 259.0 18.9 277.9 —	Sales(a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions 1,985.9 \$ 9.1 \$ 1,995.0 \$ (0.3) \$ 625.5 \$ 39.3 664.8 (0.1) 429.1 21.4 450.5 (0.1) 259.0 18.9 277.9	Sales(a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) 1,985.9 9.1 \$ 1,995.0 \$ (0.3) \$ 1,994.7 625.5 39.3 664.8 (0.1) 664.7 429.1 21.4 450.5 (0.1) 450.4 259.0 18.9 277.9 — 277.9	Sales(a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) 1,985.9 \$ 9.1 \$ 1,995.0 \$ (0.3) \$ 1,994.7 \$ 625.5 39.3 664.8 (0.1) 664.7 429.1 21.4 450.5 (0.1) 450.4 259.0 18.9 277.9 — 277.9	Sales(a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) Sales(c) 1,985.9 \$ 9.1 \$ 1,995.0 \$ (0.3) \$ 1,994.7 \$ 1,917.7 625.5 39.3 664.8 (0.1) 664.7 648.0 429.1 21.4 450.5 (0.1) 450.4 433.4 259.0 18.9 277.9 — 277.9 238.7	Sales(a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) Sales(c) Div 1,985.9 \$ 9.1 \$ 1,995.0 \$ (0.3) \$ 1,994.7 \$ 1,917.7 \$ 625.5 39.3 664.8 (0.1) 664.7 648.0 429.1 21.4 450.5 (0.1) 450.4 433.4 259.0 18.9 277.9 — 277.9 238.7	Sales (a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) Sales(c) Effect of Divestitures 1,985.9 \$ 9.1 \$ 1,995.0 \$ (0.3) \$ 1,994.7 \$ 1,917.7 \$ — 625.5 39.3 664.8 (0.1) 664.7 648.0 — 429.1 21.4 450.5 (0.1) 450.4 433.4 — 259.0 18.9 277.9 — 277.9 238.7 —	Sales (a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) Sales(c) Effect of Divestitures Divestitures 1,985.9 \$ 9.1 \$ 1,995.0 \$ (0.3) \$ 1,994.7 \$ 1,917.7 \$ — \$ 625.5 39.3 664.8 (0.1) 664.7 648.0 — 429.1 21.4 450.5 (0.1) 450.4 433.4 — 259.0 18.9 277.9 — 277.9 238.7 —	Sales (a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) Sales(c) Effect of Divestitures Sales Excluding Divestitures 1,985.9 9.1 \$ 1,995.0 \$ (0.3) \$ 1,994.7 \$ 1,917.7 \$ — \$ 1,917.7 625.5 39.3 664.8 (0.1) 664.7 648.0 — 648.0 429.1 21.4 450.5 (0.1) 450.4 433.4 — 433.4 259.0 18.9 277.9 — 277.9 238.7 — 238.7	Sales (a) Effect of Changes in Currency Sales Excluding Changes in Currency Effect of Acquisitions Organic Sales(b) Sales(c) Effect of Divestitures Sales Excluding Divestitures Sales Growth (a)/(c) 1,985.9 9.1 1,995.0 (0.3) 1,994.7 1,917.7 — 1,917.7 3.6% 625.5 39.3 664.8 (0.1) 664.7 648.0 — 648.0 (3.5)% 429.1 21.4 450.5 (0.1) 450.4 433.4 — 433.4 (1.0)% 259.0 18.9 277.9 — 277.9 238.7 — 238.7 8.5%





Organic Sales

(in millions, except percentages)

Three Months Ended March 31,

					2019				2018			
		Sales(a)	Effect of Changes in Currency	(Sales Excluding Changes in Currency	Effect of equisitions	Organic Sales(b)	Sales(c)	Effect of vestitures	Sales Excluding Divestitures	Sales Growth (a)/(c)	Organic Growth (b)/(c)
Architecture & Software	\$	739.7	\$ 26.4	\$	766.1	\$ (0.5)	\$ 765.6	\$ 756.5	\$ _	\$ 756.5	(2.2)%	1.2%
Control Products & Solutions	<u> </u>	917.5	 28.3		945.8	 	945.8	894.7	 	 894.7	2.5%	5.7%
Total	\$	1,657.2	\$ 54.7	\$	1,711.9	\$ (0.5)	\$ 1,711.4	\$ 1,651.2	\$ 	\$ 1,651.2	0.4%	3.6%

Six Months Ended March 31,

				2019				2018				
		Sales(a)	Effect of Changes in Currency	Sales Excluding Changes in Currency	Effect of equisitions	Organic Sales(b)	Sales(c)	Effect of Divestitures	[Sales Excluding Divestitures	Sales Growth (a)/(c)	Organic Growth (b)/(c)
Architecture & Software	\$	1,492.8	\$ 42.8	\$ 1,535.6	\$ (0.5)	\$ 1,535.1	\$ 1,492.1	\$ _	\$	1,492.1	 %	2.9%
Control Products & Solutions	3.	1,806.7	45.9	1,852.6	_	1,852.6	1,745.7	_		1,745.7	3.5%	6.1%
Total	\$	3,299.5	\$ 88.7	\$ 3,388.2	\$ (0.5)	\$ 3,387.7	\$ 3,237.8	\$ 	\$	3,237.8	1.9%	4.6%



Segment Operating Margin

nillions, except percentages) Three Months Ended		led	Six Months Ended					
	Marc	:h 31, 2019	Marc	:h 31, 2018	Marc	ch 31, 2019	Marc	ch 31, 2018
Sales								
Architecture & Software (a)	\$	739.7	\$	756.5	\$	1,492.8	\$	1,492.1
Control Products & Solutions (b)		917.5		894.7		1,806.7		1,745.7
Total sales (c)	\$	1,657.2	\$	1,651.2	\$	3,299.5	\$	3,237.8
Segment operating earnings								
Architecture & Software (d)	\$	209.9	\$	217.2	\$	446.9	\$	441.4
Control Products & Solutions (e)	·	143.9	·	127.7	·	281.8	·	258.9
Total segment operating earnings (f)		353.8		344.9		728.7		700.3
Purchase accounting depreciation and amortization		(4.3)		(4.5)		(8.4)		(8.9)
General corporate - net		(26.7)		(24.8)		(48.6)		(48.8)
Non-operating pension and postretirement benefit credit (cost)		2.6		(5.7)		5.2		(11.5)
Costs related to unsolicited Emerson proposals		_		_		_		(11.2)
Gain (loss) on investments		98.2		_		(148.2)		_
Valuation adjustments related to the registration of PTC securities		_		_		33.7		_
Interest (expense) income, net		(21.2)		(10.3)		(39.2)		(22.5)
Income before income taxes (g)	\$	402.4	\$	299.6	\$	523.2	\$	597.4
Segment operating margin:								
Architecture & Software (d/a)		28.4%		28.7%		29.9%		29.6%
Control Products & Solutions (e/b)		15.7%		14.3%		15.6%		14.8%
Total segment operating margin (f/c)		21.3%		20.9%		22.1%		21.6%
Pretax margin (g/c)		24.3%		18.1%		15.9%		18.5%



Adjusted Income, Adjusted EPS and Adjusted Effective Tax Ra	ato.								
(in millions, except per share amounts)	Three Months Ended			Six Months Ended					
			March	31, 2018				March 31, 2018	
Net Income	\$	346.0	\$	227.4	\$	426.3	\$	(9.0)	
Non-operating pension and postretirement benefit (credit) cost		(2.6)		5.7		(5.2)		11.5	
Tax effect of non-operating pension and postretirement benefit (credit) cost		0.4		(1.8)		0.7		(3.6)	
Costs related to unsolicited Emerson proposals				_		_		11.2	
Tax effect of costs related to unsolicited Emerson proposals		_		_		_		(3.1)	
Change in fair value of investments		(98.2)		_		114.5		_	
Tax effect of the change in fair value of investments		_		_		(21.7)		_	
Effects of the Tax Act				11.5				491.2	
Adjusted Income	\$	245.6	_\$	242.8	\$	514.6	\$	498.2	
Diluted EPS	\$	2.88	\$	1.77	\$	3.53	\$	(0.07)	
Non-operating pension and postretirement benefit (credit) cost		(0.02)		0.04		(0.04)		0.08	
Tax effect of non-operating pension and postretirement benefit (credit) cost		_		(0.01)		0.01		(0.03)	
Costs related to unsolicited Emerson proposals				_		_		0.09	
Tax effect of costs related to unsolicited Emerson proposals				_		_		(0.02)	
Change in fair value of investments		(0.82)		_		0.94		_	
Tax effect of the change in fair value of investments		_		. .		(0.18)		_	
Effects of the Tax Act				0.09				3.80	
Adjusted EPS	\$	2.04	_\$	1.89	_\$	4.26	\$	3.85	
Effective tax rate		14.0%		24.1%		18.5%		101.5%	
Tax effect of non-operating pension and postretirement benefit (credit) cost		0.1%		0.2%		—%		0.3%	
Tax effect of costs related to unsolicited Emerson proposals		—%		—%		—%		0.1%	
Tax effect of the change in fair value of investments		4.5%		—%		0.1%		—%	
Effects of the Tax Act		—%	1	(3.8)%		—%		(82.2)%	
Adjusted Effective Tax Rate		18.6%		20.5%		18.6%		19.7%	

Non-operating pension and postretirement benefit (credit) cost

Three Months Ended			Six Months Ended				
Marc	h 31, 2019	Marc	h 31, 2018	Marc	h 31, 2019	Marc	h 31, 2018
\$	40.1	\$	39.6	\$	80.3	\$	79.0
	(61.2)		(61.5)		(122.4)		(122.7)
	(1.0)		(1.3)		(2.1)		(2.4)
	19.7		28.9		39.4		57.6
	(0.2)				(0.4)		
\$	(2.6)	\$	5.7	\$	(5.2)	\$	11.5
	Marc !	March 31, 2019 \$ 40.1 (61.2) (1.0) 19.7 (0.2)	March 31, 2019 Marc \$ 40.1 \$ (61.2) (1.0) 19.7 (0.2)	March 31, 2019 March 31, 2018 \$ 40.1 \$ 39.6 (61.2) (61.5) (1.0) (1.3) 19.7 28.9 (0.2) —	March 31, 2019 March 31, 2018 March 31, 2018 \$ 40.1 \$ 39.6 \$ (61.2) (61.5) (1.3) 19.7 28.9 (0.2)	March 31, 2019 March 31, 2018 March 31, 2019 \$ 40.1 \$ 39.6 \$ 80.3 (61.2) (61.5) (122.4) (1.0) (1.3) (2.1) 19.7 28.9 39.4 (0.2) — (0.4)	March 31, 2019 March 31, 2018 March 31, 2019 March 3





Twelve Months Ended

Return On Invested Capital

(in millions, except percentages)

		I welve Months Ended		
	March 31,			1,
		2019		2018
(a) Return				
Net income	\$	970.8	\$	412.5
Interest expense		80.1		75.9
Income tax provision		285.8		734.4
Purchase accounting depreciation and amortization		16.9		19.1
Return		1,353.6		1,241.9
(b) Average invested capital				
Short-term debt		358.1		594.1
Long-term debt		1,370.0		1,239.3
Shareowners' equity		1,523.9		2,228.6
Accumulated amortization of goodwill and intangibles		875.1		853.1
Cash and cash equivalents		(881.0)		(1,476.4)
Short-term and long-term investments		(480.8)		(1,193.7)
Average invested capital		2,765.3		2,245.0
(c) Effective tax rate				
Income tax provision ¹		238.7		243.2
Income before income taxes	\$	1,256.6	\$	1,146.9
Effective tax rate		19.0%		21.2%
(a) / (b) * (1-c) Return On Invested Capital		39.6%		43.6%

¹The income tax provision used to calculate the effective tax rate is adjusted to remove amounts associated with the enactment of the Tax Act. For the twelve months ended March 31, 2019 and March 31, 2018, these adjustments were \$47.1 million and \$491.2 million, respectively.



Logix and Process Sales Growth

	Three Months Ended March 31, 2019	Six Months Ended March 31, 2019
Logix		
Logix reported growth	(6)%	(1)%
Effect of currency translation	4%	3%
Logix organic growth	(2)%	2%
_		
<u>Process</u>		
Process reported growth	6%	4%
Effect of currency translation	4%	4%
Process organic growth	10%	8%

Control Products & Solutions Sales Growth

	Three Months Ended March 31, 2019	Six Months Ended March 31, 2019
Control Products		
Control products reported growth	(1)%	1%
Effect of currency translation	3%	2%
Control products organic growth	2%	3%
Solutions		
Solutions reported growth	5%	5%
Effect of currency translation	3%	3%
Solutions organic growth	8%	8%



Fiscal 2019 Guidance

(in billions, except percentages and per share amounts)

Organic Sales	April Guidance	January Guidance			
Organic sales growth	3.7% to 5.3%	3.7% to 6.7%			
Foreign currency impact	~ (2)%	~ (1.5)%			
Reported sales growth	1.7% to 3.3%	2.2% to 5.2%			
Segment Operating Margin					
Total sales (a)	\$ ~ 6.8	\$ ~ 6.9			
Total segment operating earnings (b)	~ 1.5	~ 1.5			
Costs not allocated to segments	~ 0.1	~ 0.2			
Income before income taxes (c)	\$ ~ 1.3	\$ ~ 1.3			
Total segment operating margin (b/a)	~ 22 %	~ 22 %			
Pretax margin (c/a)	~ 19 %	~ 20 %			
Adjusted Effective Tax Rate					
Effective tax rate	~ 19.0 %	~ 21.0 %			
Tax effect of non-operating pension and postretirement benefit credit	~ — %	~ — %			
Tax effect of change in fair value of investments	~ — %	~ (1.5) %			
Adjusted Effective Tax Rate	~ 19.0 %	~ 19.5 %			
Adjusted EPS					
Diluted EPS from continuing operations	\$8.15 - \$8.45	\$7.33 - \$7.73			
Non-operating pension and postretirement benefit credit	(0.09)	(0.09)			
Tax effect of non-operating pension and postretirement benefit credit	0.01	0.01			
Change in fair value of investments	0.96	~ 1.78			
Tax effect of change in fair value of investments	(0.18)	~ (0.18)			
Adjusted EPS	\$8.85 - \$9.15	\$8.85 - \$9.25			